Revenue Budget Detail

All Services				
CE/Business Le	ad	2014-15	2015-16	2016-17
		Actual	Outturn	Budget
Corporate Servi	205	£	£	£
N Bulbeck	Business Improvement & Development	453,463	485,690	م 510.580
N Bulbeck	Communications	125.004	143,960	182,970
N Bulbeck	Corporate Leadership Team	546.271	487,210	674,520
N Bulbeck	Democratic Services	611,915	671,960	701,390
N Bulbeck	Electoral Services	172,994	307,230	279,040
N Bulbeck	Finance	486,802	508,730	520,160
N Bulbeck	Human Resources	269,045	341,160	308,660
N Bulbeck	Information & Communication Technology	391,351	0	0
N Bulbeck	Internal Audit	125,884	132,400	137,040
N Bulbeck	Legal	196,931	271,580	257,930
N Bulbeck	Procurement	30,012	28,310	29,960
		3,409,673	3,378,230	3,602,250
Strategic Place				
P Shears	Building Control	185,323	225,760	168,730
P Shears	Customer Services	254,118	289,020	300,350
P Shears	Development Management	108,541	154,810	321,250
P Shears	Economy & Assets	957,308	602,770	142,370
P Shears	Housing	930,747	1,196,300	1,216,200
P Shears	Parking & Transport	(2,047,150)	(2,109,570)	(2,182,550)
P Shears	Revenues & Benefits	307,802	590,200	871,630
P Shears	Spatial Planning	545,449	649,830	574,110
		1,242,137	1,599,120	1,412,090
Environmental H	lealth & Wellbeing			
S Aggett	Community Safety	74,756	73,970	79,700
S Aggett	Environmental Health	977,203	982,740	1,040,760
S Aggett	Green Spaces & Active Leisure	1,056,601	1,178,610	1,284,100
S Aggett	Leisure	520,612	419,570	556,960
S Aggett	Licensing	(96,143)	(70,220)	(67,360)
S Aggett	Resorts	109,760	150,000	139,820
S Aggett	Waste, Recycling & Cleansing	3,799,744	4,706,220	4,617,200
		6,442,533	7,440,890	7,651,180
	Total all services	11,094,343	12,418,240	12,665,520
	Financing Items	1,749,615	2,668,970	1,842,410
	Totals per actual/budget papers	12,843,957	15,087,210	14,507,930
	Contribution to capital	2,229,897	2,148,790	2,160,000
	Totals per actual/budget papers	15,073,855	17,236,000	16,667,930

Notes:

There is a glossary of terms at the end of this appendix

PH: Manager:	Humphrey Clemens Andrew Carpenter		2014-15		2015-16		2016-17
Activity Area:	Building Control		Actual		Outturn		Budget
	<u>EXPENDITURE</u>	FTE	£	FTE	£	FTE	£
	Employees	13.5	509,621	13.5	545,240	13.5	505,520
	Property		16,816		25,720		34,850
	Services & Supplies		100,950		106,660		101,660
	Grant Payments		0		0		0
	Transport		27,968		32,400		33,010
	Leasing & capital charges		0		0		0
			655,355		710,020		675,040
	INCOME				<u>.</u>		`
	Sales		0		0		0
	Fees & Charges		-367,209		-370,000		-370,000
	Property Income		0		0		0
	Grants - income		0		0		0
	Other income & recharges		-102,823		-114,260		-136,310
	Transfers from earmarked reserves		0		0		0
			(470,032)		(484,260)		(506,310)
Service Cost			185,323		225,760		168,730
Service cost - £'s	per head of population		1.46		1.77		1.32

PH: Manager:	Stuart Barker Kay O'Flaherty	2014-15		2015-16		2016-17
Activity Area:	Business Improvement & Development Team			Outturn		Budget
Adding Alou.	FT		FTE	£	FTE	£
	EXPENDITURE	- ~		~		~
	Employees 6.	5 183,994	6.0	205,110	6.0	186,770
	Property	9,150		10,820		14,100
	Services & Supplies	43,704		59,090		99,220
	Grant Payments	392,163		252,230		219,470
	Transport	663		700		520
	Leasing & capital charges	0		0		0
		629,675		527,950		520,080
	INCOME					
	Sales	0		0		0
	Fees & Charges	0		0		0
	Property Income	-2,750		-3,500		-3,500
	Grants - income	-162,690		-9,760		0
	Other income & recharges	-10,772		-6,000		-6,000
	Transfers from earmarked reserves	0		-23,000		0
		(176,212)	_	(42,260)		(9,500)
Service Cost		453,463	_	485,690		510,580
Service cost - £'s	per head of population	3.56		3.81		4.01

Service Cost

Service cost - £'s per head of population

79,700

0.63

PH:	Jeremy Christophers		204.4.45		2045 40		2046 47
Manager: Activity Area:	Emma Pearcy Communications		2014-15 Actual		2015-16 Outturn		2016-17 Budget
Activity Area.	Communications	FTE		FTE		FTE	£
	EXPENDITURE		-		-		-
	Employees	2.5	98,130	2.5	96,390	4.0	134,930
	Property		6,290		2,230		3,020
	Services & Supplies		19,413		43,140		42,890
	Grant Payments		0		0		0
	Transport		2,024		2,220		2,150
	Leasing & capital charges		0		0		0
			125,857		143,980		182,990
	<u>INCOME</u>						
	Sales		-853		0		0
	Fees & Charges		0		0		0
	Property Income Grants - income		0		0		0
	Other income & recharges		0		0		0
	Transfers from earmarked reserves		0 0		-20 0		-20 0
		_	(050)		(00)		(00)
		_	(853)	—	(20)		(20)
Service Cost		_	125,004	_	143,960		182,970
Service cost - f's	per head of population		0.98		1.13		1.44
PH:	Sylvia Russell						
Manager:	Rebecca Hewitt		2014-15		2015-16		2016-17
Activity Area:	Community Safety		Actual		Outturn		Budget
	EXPENDITURE	FTE	£	FTE	£	FTE	£
	<u>EXPENSIONE</u>						
	Employees	2.5	87,292	1.5	67,400	1.5	68,300
	Property		13,318		1,200		1,630
	Services & Supplies		96,186		73,110		7,650
	Grant Payments		22,946		37,420		0
	Transport Leasing & capital charges		3,199 0		2,060 0		2,120 0
		_	222.044		404.400		70 700
	INCOME	—	222,941		181,190		79,700
	Sales		0		0		0
	Fees & Charges		0		0		0
	Property Income		0		0		0
	Grants - income		-42,428		-12,000		0
	Other income & recharges		-105,758		-95,220		0
	Transfers from earmarked reserves		0		0		0
			(148,185)		(107,220)		0
		=					

74,756

0.59

73,970

0.58

PH: Manager: Activity Area:	Jeremy Christophers Nicola Bulbeck Corporate Leadership Team	FTE	2014-15 Actual £	FTE	2015-16 Outturn £	FTE	2016-17 Budget £
	EXPENDITURE						
	Employees	8.0	478,671	8.0	423,230	9.0	627,820
	Property		8,946		15,320		20,620
	Services & Supplies		52,452		44,300		19,600
	Grant Payments		0		0		0
	Transport		6,406		5,060		6,760
	Leasing & capital charges		0		0		0
			546,476		487,910		674,800
	INCOME						
	Sales		0		0		0
	Fees & Charges		0		0		0
	Property Income		0		0		0
	Grants - income		0		0		0
	Other income & recharges		-205		-700		-280
	Transfers from earmarked reserves		0		0		0
		_	(205)	_	(700)	_	(280)
Service Cost			546,271		487,210		674,520
		_					
Service cost - £'s	per head of population		4.29		3.83		5.30
PH:	John Goodey						
Manager:	Liz Guy		2014-15		2015-16		2016-17
Activity Area:	Customer Services		Actual		Outturn		Budget
		FTE	£	FTE	£	FTE	£
	<u>EXPENDITURE</u>						
	Employees	12.0	228,632	12.5	253,570	12.5	261,550
	Property		8,499		11,500		15,590
	Services & Supplies		16,987		23,880		23,210
	Grant Payments		0		0		0
	Transport		0		70		0
	Leasing & capital charges		0		0		0
			254,118	_	289,020		300,350
	INCOME						
	Sales		0		0		0
	Fees & Charges		0		0		0
	Property Income		0		0		0
	Grants - income		0		0		0
	Other income & recharges		0		0		0
	Transfers from earmarked reserves		0		0		0
		_	(0)	_	0	_	0
Service Cost			254,118		289,020		300,350
		_	204,110		200,020		000,000

2.00

2.27

2.36

Service cost - £'s per head of population

EXCENDITIONE Employages 4.0 601,603 4.5 526,000 4.0 503,803 Property 61,754 93,000 91,603 145,266 145,100 83,000 Gran Payments 145,266 145,100 83,000 91,603 145,266 Gran Payments 2,038 1,310 1,331 310 331 Lessing & capital charges 312 310 0 0 0 MCOME 714,537 774,230 701,430 0 <t< th=""><th>PH: Manager: Activity Area:</th><th>Jeremy Christophers Neil Aggett Democratic Services</th><th>FTE</th><th>2014-15 Actual £</th><th>FTE</th><th>2015-16 Outturn £</th><th>FTE</th><th>2016-17 Budget £</th></t<>	PH: Manager: Activity Area:	Jeremy Christophers Neil Aggett Democratic Services	FTE	2014-15 Actual £	FTE	2015-16 Outturn £	FTE	2016-17 Budget £
Property Services & Stupples 7,544 7,764 7,769 10,555 Gent Payments 145,266 145,100 68,000 Gent Payments 145,266 145,100 68,000 Transport 2,033 1,510 1,533 Lessing & capital charges 312 310 310 Sites 0 0 0 0 Fees & Charges 0 0 0 0 Other income & recharges -2,235 440 -46 Transfers from earmarked reserves 0 0 0 0 Service Cost 611,915 571,960 701,392 591 Service Cost 511,915 571,960 701,392 591 PH: Humphrey Clemens 141,915 2015-16 2016-17 2016-17 Manager: Nick Davies 32,5 973,814 31,5 991,903 32,0 1,637,965 Ph: Humphrey Clemens 100,000 0 0 0 0 0 0 </th <th></th> <th>EXPENDITURE</th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th>		EXPENDITURE						
Service & Supplies 61,734 93,000 91,000 Grant Payments 145,266 145,100 69,000 Transport 2,038 1,910 1,532 Leasing & capital charges 312 310 310 NICOME 718,557 774,230 701,432 NICOME 0 0 0 0 Sales 0 0 0 0 0 Other income 0			4.0	501,603	4.5	526,000	4.0	528,380
Grant Payments 145,266 145,100 69,000 Transport 2,033 1,910 1,352 Leasing & capital charges 312 310 330 NCOME 718,557 774,230 701,430 Sales 0 0 0 0 Pees & Charges 0 0 0 0 Grants - income -104,346 -102,230 0 0 Grants - income -104,346 -102,230 0 0 0 Grants - income -104,346 -102,230 0						7,850		10,550
Transport Lessing & capital charges 2,038 312 1,910 310 1,552 312 INCOME 718,557 774,220 701,430 Sales 0 0 0 0 Pees & Charges 0 0 0 0 0 0 Property income 0								91,660
Lessing & capital charges 312 310 310 MCOME 718,557 774,220 791,430 Sales 0 0 0 0 Pees & Charges 0 0 0 0 0 Grants-income -104,346 -102,230 0		-						
INCOME 718,557 774,230 701,430 Sales 0								
NCOME Sales 0 0 0 Sales 0 0 0 0 0 Property licome 0<			_					
Fees & Charges 0 0 0 0 Grants = income -104,346 -102,230 0 0 Other income & recharges -2,296 -40 -40 Transfers from earmarked reserves 0 0 0 Service Cost 611,915 671,960 701,390 Service cost - £'s per head of population 4.80 5.28 5.51 PH: Humphrey Clemens Actual Outrum Budget Manager: Nick Davies 2014-15 2015-16 2016-17 Activity Area: Development Management Actual Outrum Budget Employees 32.5 973,814 31.5 991,00 32.0 1,037,955 Poporty 315,277 378,450 228,946 0		INCOME		718,557		774,230		701,430
Fees & Charges 0 0 0 0 Property Income -104,346 -102,230 0 Other income & recharges -2,256 -40 -40 Transfers from earmarked reserves 0 0 0 0 Service Cost 611,915 671,960 701,396 701,396 Service cost - £'s per head of population 4.80 5.28 5.51 PH: Humphrey Clemens 0 0 0 0 Manager: Nick Davies 2014-15 2015-16 2016-17 2016-17 Activity Area: Development Management Actual Outrurn Budget Employees 32.5 973,814 31.5 991,090 32.0 1,037,050 Services & Supplies 315,277 378,450 269,450 269,450 269,450 Grant Payments 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		Sales		0		0		0
Property Income 0 0 0 Grants - income -104,346 -102,230 -0 Other income & recharges -2,296 -40 -40 Transfers from earmarked reserves 0 0 -0 (106,642) (102,270) (40) Service Cost 611,915 671,960 701,390 Service cost - £'s per head of population 4.80 5.28 5.51 PH: Humphrey Clemens Actual Outrun Budget Manager: Nick Davies 2014-15 2015-16 2016-17 Development Management Actual Outrun Budget Employees 32.5 973,814 31.5 991,900 32.0 1,037,050 Services & Supples 315,277 378,450 58,990 58,990 58,990 58,990 50,990 20.0 1,037,050 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 <t< td=""><td></td><td>Fees & Charges</td><td></td><td></td><td></td><td></td><td></td><td>0</td></t<>		Fees & Charges						0
Other income & recharges -2,296 -40 -40 Transfers from earmarked reserves 0 0 0 0 (106,642) (102,270) (40 Service Cost 611,915 671,960 701,390 Service cost - £'s per head of population 4.80 5.28 5.51 PH: Humphrey Clemens Humphrey Clemens Price Enclose FTE £ Manager: Nick Davies 2014-15 2015-16 2016-17 Activity Area: Development Management Actual Outturn Budget Employees 32.5 973,814 31.5 991,090 32.0 1,037,055 Propeny 47,245 45,430 58,990 50,990 57,990 57,990		-		0		0		0
Transfers from earmarked reserves 0 0 0 0 (106,642) (102,270) (40) Service Cost 611,915 671,960 701,390 Service cost - £'s per head of population 4.80 5.28 5.51 PH: Humphrey Clemens Manager: Nick Davies 2014-15 2015-16 2016-17 Activity Area: Development Management Actual Outturn Budget FTE £ FTE £ FTE £ Employees 32.5 973,814 31.5 991,000 32.0 1,037,050 Services & Supplies 315,277 378,450 2264,450 56,999 Services & Supplies 315,277 378,450 226,450 56,999 Services & Supplies 31,364,358 1,442,670 1,393,110 0 MCOME 0 0 0 0 0 0 0 Service Cost 1364,358 1,426,670 1,933,110 0 0 0 0		Grants - income		-104,346		-102,230		0
Envice Cost (106,642) (102,270) (40) Service Cost 611,915 671,960 701,390 Service cost - £'s per head of population 4.80 5.28 5.51 PH: Humphrey Clemens Actual Outturn Budget Activity Area: Development Management Actual Outturn Budget FTE £ FTE £ FTE E FTE £ FTE 6 1,037,050 201,037,050 20,0 1,037,050 20,0 1,037,050 20,0 1,037,050 20,0 1,037,050 20,0 1,037,050 20,0 1,037,050 20,0 1,037,050 20,0 1,037,050 20,0 1,037,050 20,0 1,037,050 20,0 20,0 20,0 20,0 20,0 20,0 20,0 20,0 1,037,050 20,0 1,037,050 20,0 20,0 20,0 20,0 20,0 20,0 20,0 20,0 20,0 20,0 20,0 20,0 20,0 20,0 20,0				-2,296		-40		-40
Service Cost 611,915 671,960 701,390 Service cost - £'s per head of population 4.80 5.28 5.51 PH: Humphrey Clemens 2014-15 2015-16 2016-17 Manager: Nick Davies 2014-15 2015-16 2016-17 Activity Area: Development Management Actual Outturn Budget Employees 32.5 973,814 31.5 991,090 32.0 1,037,050 Property 772,454 45,430 58,990 58,990 58,990 26,922 27,700 27,620 Services & Supplies 315,277 378,450 269,450 0		Transfers from earmarked reserves		0		0		0
Service cost - £'s per head of population 4.80 5.28 5.51 PH: Humphrey Clemens 2014-15 2015-16 2016-17 Activity Area: Development Management Actual Outturn Budget Employees 32.5 973.814 31.5 991,090 32.0 1,037,050 Property 47,245 45,430 58,990 369,990 32.0 1,037,050 Services & Supplies 315,277 378,450 2269,450 56,990 32.0 1,037,050 Grant Payments 0 <td< td=""><td></td><td></td><td>=</td><td>(106,642)</td><td>_</td><td>(102,270)</td><td>_</td><td>(40)</td></td<>			=	(106,642)	_	(102,270)	_	(40)
PH: Humphrey Clemens Manager: Nick Davies 2014-15 2015-16 2016-17 Activity Area: Development Management Actual Outturn Budget FTE £ FTE £ FTE £ Employees 32.5 973,814 31.5 991,090 32.0 1,037,050 Property 47,245 45,430 58,990 Services & Supplies 315,277 378,450 269,450 Grant Payments 0<	Service Cost		=	611,915		671,960	_	701,390
PH: Humphrey Clemens Manager: Nick Davies 2014-15 2015-16 2016-17 Activity Area: Development Management Actual Outturn Budget FTE £ FTE £ FTE £ Employees 32.5 973,814 31.5 991,090 32.0 1,037,05C Property 47,245 45,430 58,990 Services & Supplies 315,277 378,450 269,45C Grant Payments 0<	Service cost - f's	per head of population		4 80		5 28		5 51
Manager: Nick Davies 2014-15 2015-16 2016-17 Activity Area: Development Management Actual Outturn Budget FTE £ £ FTE £ £ FTE £ £ 5 6				4.00		5.20		0.01
Activity Area: Development Management Actual Outturn Budget FTE £ £ FTE £	PH:	Humphrey Clemens						
FTE £ FTE	Manager:	Nick Davies		2014-15		2015-16		2016-17
EXPENDITURE Employees 32.5 973,814 31.5 991,090 32.0 1,037,050 Property 47,245 45,430 58,990 58,990 Services & Supplies 315,277 378,450 269,450 60 0	Activity Area:	Development Management						Budget
Employees 32.5 973,814 31.5 991,090 32.0 1,037,050 Property 47,245 45,430 58,990 56,950 52,950 52,950 52,950 52,950 52,950 52,950 56,950 </td <td></td> <td></td> <td>FTE</td> <td>£</td> <td>FTE</td> <td>£</td> <td>FTE</td> <td>£</td>			FTE	£	FTE	£	FTE	£
Property 47,245 45,430 58,990 Services & Supplies 315,277 378,450 269,450 Grant Payments 0 0 0 0 Transport 28,022 27,700 27,620 Leasing & capital charges 0 0 0 0 Instant 1,364,358 1,442,670 1,393,110 Instant Instant Instant Instant Sales 0 0 0 0 Fees & Charges -1,210,451 -1,082,580 -1,061,630 Property Income 0 -101,770 0 0 Grants - income 0 -102,30 -102,30 -102,30 Transfers from earmarked reserves 0 -93,280 0		EXPENDITURE						
Services & Supplies 315,277 378,450 269,450 Grant Payments 0 <t< td=""><td></td><td>Employees</td><td>32.5</td><td>973,814</td><td>31.5</td><td>991,090</td><td>32.0</td><td>1,037,050</td></t<>		Employees	32.5	973,814	31.5	991,090	32.0	1,037,050
Grant Payments 0				47,245		45,430		58,990
Transport 28,022 27,700 27,620 Leasing & capital charges 0 0 0 INCOME 1,364,358 1,442,670 1,393,110 Sales 0 0 0 0 Sales 0 0 0 0 Fees & Charges -1,210,451 -1,082,580 -1,061,630 Property Income 0 0 0 Grants - income 0 -101,770 0 Other income & recharges -45,366 -10,230 -10,230 Transfers from earmarked reserves 0 -93,280 0 Service Cost 108,541 154,810 321,250				315,277		378,450		269,450
Leasing & capital charges 0 <td></td> <td>-</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>0</td>		-						0
INCOME 1,364,358 1,442,670 1,393,110 Sales 0 0 0 0 Fees & Charges -1,210,451 -1,082,580 -1,061,630 0 Property Income 0 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>27,620 0</td></t<>								27,620 0
INCOME Sales 0			. <u> </u>					
Fees & Charges -1,210,451 -1,082,580 -1,061,630 Property Income 0 0 0 Grants - income 0 -101,770 0 Other income & recharges -45,366 -10,230 -10,230 Transfers from earmarked reserves 0 -93,280 0 Service Cost 108,541 154,810 321,250		INCOME	—	1,364,358		1,442,670	_	1,393,110
Fees & Charges -1,210,451 -1,082,580 -1,061,630 Property Income 0 0 0 Grants - income 0 -101,770 0 Other income & recharges -45,366 -10,230 -10,230 Transfers from earmarked reserves 0 -93,280 0 Service Cost 108,541 154,810 321,250		Sales		0		Λ		0
Property Income 0								
Grants - income 0 -101,770 0 Other income & recharges -45,366 -10,230 -10,230 Transfers from earmarked reserves 0 -93,280 0 Service Cost 108,541 154,810 321,250		-						0
Other income & recharges -45,366 -10,230 -10,230 Transfers from earmarked reserves 0 -93,280 0 (1,255,817) (1,287,860) (1,071,860) Service Cost 108,541 154,810 321,250								0
(1,255,817) (1,287,860) (1,071,860) Service Cost 108,541 154,810 321,250		Other income & recharges		-45,366				-10,230
Service Cost <u>108,541</u> <u>154,810</u> <u>321,250</u>		Transfers from earmarked reserves		0		-93,280		0
<u>`</u> <u></u>			_	(1,255,817)	_	(1,287,860)	_	(1,071,860)
Parvise cost fights had of population 0.05 4.00 0.55	Service Cost		=	108,541	_	154,810	_	321,250
	Sarvice cost	nor head of non-ulation		0.85		1.22		2.52

PH: Manager: Activity Area:	Doug Hellier Laing Tony Watson Economy & Assets	FTE	2014-15 Actual	FTE	2015-16 Outturn	FTF	2016-17 Budget
	EXPENDITURE	FTE	£	FTE	L	FTE	£
	Employees	41.0	1,240,195	40.0	1,181,560	40.0	1,265,290
	Property		522,549		545,090		487,960
	Services & Supplies		398,881		896,240		915,600
	Grant Payments		35,813		66,210		7,800
	Transport Leasing & capital charges		20,193 0		20,890 0		20,800 0
		_		_		_	
	INCOME	_	2,217,631	_	2,709,990	_	2,697,450
	Sales		-104,362		-109,620		-97,990
	Fees & Charges		-287,559		-268,730		-294,130
	Property Income		-714,313		-1,037,980		-1,931,320
	Grants - income		-13,069		-55,340		0
	Other income & recharges		-141,020		-145,170		-123,640
	Transfers from earmarked reserves		0		-490,380		-108,000
		=	(1,260,323)	_	(2,107,220)	=	(2,555,080)
Service Cost		=	957,308	_	602,770	=	142,370
Service cost - £'s	per head of population		7.52		4.73		1.12
PH:	Jeremy Christophers						
Manager:	Cathy Ruelens		2014-15		2015-16		2016-17
Activity Area:	Electoral Services		Actual		Outturn		Budget
	<u>EXPENDITURE</u>	FTE	£	FTE	£	FTE	£
	Employees	3.0	07.004	25	404.050	25	00 700
	Employees Property	3.0	87,934 34,358	2.5	101,350 21,980	2.5	98,780 6,300
	Services & Supplies		261,881		330,070		283,900
	Grant Payments		0		000,070		200,000
	Transport		4,098		3,140		290
	Leasing & capital charges		0		0		0
		_	388,272	_	456,540	_	389,270
	INCOME	_				_	
	Sales		0		0		0
	Fees & Charges		-1,937		-2,190		-2,130
	Property Income		0		0		0
	Grants - income		-48,788		-34,670		0
	Other income & recharges Transfers from earmarked reserves		-164,553 0		-112,450 0		-108,100 0
		_	(215,277)	_	(149,310)	_	(110,230)
Service Cost		=	172,994	_	307,230	=	279,040
		=	172,994	=	307,230	=	279,040
Service cost - £'s	per head of population		1.36		2.41		2.19

PH: Manager:	Sylvia Russell David Eaton & Paul Nicholls		2014-15		2015-16		2016-17
Activity Area:	Environmental Health		Actual		Outturn		Budget
Adding Alou.		FTE	£	FTE		FTE	£
	<u>EXPENDITURE</u>		2		2		-
	Employees	24.0	773,426	24.5	741,610	24.0	792,870
	Property		54,901		36,140		42,250
	Services & Supplies		337,429		253,870		201,920
	Grant Payments		0		0		0
	Transport		36,289		41,340		39,870
	Leasing & capital charges		0		8,700		9,490
			1,202,045		1,081,660		1,086,400
	INCOME		<u> </u>		<u> </u>		<u> </u>
	Sales		-7,489		-3,000		-3,000
	Fees & Charges		-39,796		-31,930		-30,610
	Property Income		0		0		0
	Grants - income		-152,000		-30,000		0
	Other income & recharges		-25,556		-12,330		-12,030
	Transfers from earmarked reserves		0		-21,660		0
			(224,842)		(98,920)		(45,640)
Service Cost			977,203		982,740		1,040,760
Service cost - f's	per head of population		7.67		7.72		8.17
Service COSt - 2 S			7.07		1.12		0.17
PH:	Stuart Barker						
Manager:	Martin Flitcroft		2014-15		2015-16		2016-17
Activity Area:	Finance		Actual		Outturn		Budget
		FTE	£	FTE	£	FTE	£
	<u>EXPENDITURE</u>						
	Employees	13.0	461,521	14.0	461,670	14.0	468,310
	Property		8,932		13,830		18,740
	Services & Supplies		24,860		37,750		37,650
	Grant Payments		0		0		0
	Transport		965		890		870
			-		_		_

Grants - income Other income & recharges	-9,476	-5,410	-5,410
Transfers from earmarked reserves	0	0	0
	(9,476)	(5,410)	(5,410)
Service Cost	486,802	508,730	520,160
Service cost - £'s per head of population	3.82	3.99	4.08

0

0

0

0

496,278

0

0

0

0

514,140

0

0

0

0

525,570

Leasing & capital charges

INCOME

Fees & Charges

Property Income

Sales

PH: Manager: Activity Area:	George Gribble Lorraine Montgomery Green Spaces & Active Leisure		2014-15 Actual		2015-16 Outturn		2016-17 Budget
	EXPENDITURE	FTE	£	FTE	£	FTE	£
	Employees	17.5	523,058	17.5	488,940	15.5	459,380
	Property		881,081		923,160		938,750
	Services & Supplies		289,935		360,970		263,170
	Grant Payments		12,634		20,370		14,930
	Transport		49,237		25,750		20,460
	Leasing & capital charges		0		80		80
			1,755,945		1,819,270		1,696,770
	INCOME						
	Sales		-5,582		-5,210		-5,200
	Fees & Charges		-243,277		-236,380		-237,180
	Property Income		-144,821		-131,090		-120,170
	Grants - income		-43,143		-62,270		0
	Other income & recharges		-262,522		-127,320		-50,120
	Transfers from earmarked reserves		0		-78,390		0
			(699,345)		(640,660)		(412,670)
Service Cost		_	1,056,601	_	1,178,610		1,284,100
Service cost - £'s	per head of population		8.30		9.25		10.08
	· · · ·						
PH:	Humphrey Clemens						
Manager:	Amanda Pujol		2014-15		2015-16		2016-17
Activity Area:	Housing		Actual		Outturn		Budget
		FTE	£	FTE	£	FTE	£
	EXPENDITURE						
	Employees	26.5	907,715	26.5	898,700	25.5	895,050
	Property		187,596		209,940		222,900
	Services & Supplies		712,148		895,290		562,690
	Grant Payments		283,430		462,200		447,000
	Transport		20,364		22,520		19,230
	Leasing & capital charges		0		0		0
			2,111,253		2,488,650		2,146,870
	INCOME						
	Sales		-1,200		-1,200		-1,200
	Fees & Charges		-964		-1,380		-1,060
	Property Income		-328,513		-470,700		-449,370
	Grants - income		-444,225		-570,090		-391,000
	Other income & recharges Transfers from earmarked reserves		-405,603 0		-145,470 -103,510		-88,040 0
				<u> </u>			
		—	(1,180,506)		(1,292,350)	_	(930,670)
Service Cost		_	930,747		1,196,300	_	1,216,200

Revenue Budget Detail

PH:	Stuart Barker						
Manager:	Kate Davies		2014-15		2015-16		2016-17
Activity Area:	Human Resources		Actual		Outturn		Budget
-		FTE	£	FTE	£	FTE	£
	EXPENDITURE						
	Employees	7.0	315,616	7.0	331,710	6.5	289,040
	Property		11,450		13,770		18,650
	Services & Supplies		53,637		86,460		56,030
	Grant Payments		0		0		0
	Transport		680		530		530
	Leasing & capital charges		0		0		0
			381,383		432,470		364,250
	<u>INCOME</u>						
	Sales		0		0		0
	Fees & Charges		0		0		0
	Property Income		0		0		0
	Grants - income		0		0		0
	Other income & recharges		-112,338		-91,310		-55,590
	Transfers from earmarked reserves		0		0		0
			(112,338)		(91,310)		(55,590)
Service Cost			269,045		341,160		308,660
Service cost - £'s	per head of population		2.11		2.68		2.42

PH: Manager: Activity Area:	Stuart Barker Nicola Bulbeck ICT <u>EXPENDITURE</u>	FTE	2014-15 Actual £	FTE	2015-16 Outturn £	FTE	2016-17 Budget £
	Employees	11.5	359,858	0.0	0	0.0	0
	Property		24,428		0		0
	Services & Supplies		5,955		0		0
	Grant Payments		0		0		0
	Transport		1,164		0		0
	Leasing & capital charges		0		0		0
			391,405		0	—	0
	INCOME					_	
	Sales		-29		0		0
	Fees & Charges		0		0		0
	Property Income		0		0		0
	Grants - income		0		0		0
	Other income & recharges		-24		0		0
	Transfers from earmarked reserves		0		0		0
			(53)		0	=	0
Service Cost		_	391,351	_	0	=	0
Service cost - £'s	per head of population		3.07		0.00		0.00

PH:	Stuart Barker						
Manager:	Sue Heath		2014-15		2015-16		2016-17
Activity Area:	Internal Audit		Actual		Outturn		Budget
		FTE	£	FTE	£	FTE	£
	EXPENDITURE						
	Employees	2.5	114,989	2.5	118,490	2.5	121,830
	Property		4,912		4,570		5,870
	Services & Supplies		5,710		9,120		9,120
	Grant Payments		0		0		0
	Transport		280		220		220
	Leasing & capital charges		0		0		0
			125,892		132,400		137,040
	INCOME						
	Sales		0		0		0
	Fees & Charges		0		0		0
	Property Income		0		0		0
	Grants - income		0		0		0
	Other income & recharges		-8		0		0
	Transfers from earmarked reserves		0		0		0
			(8)		0		0
Service Cost			125,884	_	132,400		137,040
Service cost - £'s	per head of population		0.99		1.04		1.08
PH:	Stuart Barker						
Manager:	Duncan Moors		2014-15		2015-16		2016-17
Activity Area:	Legal		Actual		Outturn		Budget
		FTE	£	FTE		FTE	£

		FTE	£	FTE	£	FTE	£
	EXPENDITURE						
	Employees	5.5	188,556	6.0	242,030	7.0	226,840
	Property		9,126		8,430		11,430
	Services & Supplies		36,725		33,420		31,360
	Grant Payments		0		0		0
	Transport		506		440		440
	Leasing & capital charges		0		0		0
			234,914		284,320		270,070
	INCOME				· · · ·		· · · ·
	Sales		0		0		0
	Fees & Charges		-23,852		-11,700		-11,100
	Property Income		0		0		0
	Grants - income		0		0		0
	Other income & recharges		-14,130		-1,040		-1,040
	Transfers from earmarked reserves		0		0		0
			(37,983)		(12,740)		(12,140)
Service Cost			196,931		271,580		257,930
Service cost - £'s	per head of population		1.55		2.13		2.03

Service Cost

Service cost - £'s per head of population

PH: Manager: Activity Area:	George Gribble James Teed Leisure		2014-15 Actual		2015-16 Outturn		2016-17 Budget
	<u>EXPENDITURE</u>	FTE	£	FTE	£	FTE	£
	Employees	51.5	1,535,158	49.5	1,485,710	49.5	1,585,520
	Property		914,619		884,930		880,780
	Services & Supplies		294,424		359,690		370,950
	Grant Payments		10,000		10,000		10,000
	Transport		4,148		4,010		3,320
	Leasing & capital charges		3,595		1,800		1,580
			2,761,944		2,746,140		2,852,150
	INCOME						
	Sales		-25,522		-15,170		-12,920
	Fees & Charges		-2,027,444		-2,076,370		-2,099,060
	Property Income		-17,750		-20,000		-20,000
	Grants - income		0		-8,000		0
	Other income & recharges		-170,616		-207,030		-163,210
	Transfers from earmarked reserves		0		0		0
			(2,241,332)	_	(2,326,570)	_	(2,295,190)
Service Cost		_	520,612		419,570		556,960
Service cost - f's	per head of population		4.09		3.29		4.37
PH:	Sylvia Russell						
Manager:	Andrea Furness		2014-15		2015-16		2016-17
Activity Area:	Licensing		Actual		Outturn		Budget
		FTE	£	FTE	£	FTE	£
	<u>EXPENDITURE</u>						
	Employees	3.0	75,140	3.0	102,460	3.5	102,660
	Property		14,480		10,600		11,550
	Services & Supplies		26,874		31,870		28,320
	Grant Payments		0		0		0
	Transport		586		240		50
	Leasing & capital charges		0		0		0
			117,081	_	145,170	_	142,580
	INCOME						
	Sales		0		0		0
	Fees & Charges		-213,221		-214,890		-209,440
	Property Income		0		0		0
	Grants - income		0		0		0
	Other income & recharges		-3		-500		-500
	Transfers from earmarked reserves		0		0		0
		_	(213,224)	_	(215,390)	_	(209,940)

(96,143)

-0.75

(70,220)

-0.55

(67,360)

-0.53

PH:	Doug Hellier Laing		2014-15		2015-16		2016-17
Manager: Activity Area:	Tony Watson Parking		Actual		Outturn		Budget
Activity Area.	T arking	FTE		FTE		FTE	£
	EXPENDITURE		-		-		-
	Employees	10.0	233,281	9.0	188,730	9.0	204,910
	Property		540,611		558,570		550,670
	Services & Supplies		177,656		199,090		196,240
	Grant Payments		2,475		1,500		0
	Transport		5,356		6,710		5,150
	Leasing & capital charges		2,703		7,900		9,160
		-	962,083	_	962,500	_	966,130
	INCOME						
	Sales		-47		0		0
	Fees & Charges		-2,964,427		-3,020,620		-3,103,030
	Property Income		-9,062		-9,560		-5,940
	Grants - income		0		0		0
	Other income & recharges Transfers from earmarked reserves		-35,697 0		-39,710 -2,180		-39,710 0
		_					
		=	(3,009,233)	_	(3,072,070)	_	(3,148,680)
Service Cost		=	(2,047,150)	_	(2,109,570)	_	(2,182,550)
Service cost - £'s	per head of population		-16.07		-16.56		-17.14
PH:	Stuart Barker						
Manager:	Carly Wedderburn		2014-15		2015-16		2016-17
Activity Area:	Procurement & Commissioning		Actual	FTF	Outturn	FTF	Budget
		FTE	£	FTE	£	FTE	£
	<u>EXPENDITURE</u>						
	Employees	1.0	35,223	1.0	50,100	1.0	50,850
	Property		3,331		0		0
	Services & Supplies		2,632		3,020		3,020
	Grant Payments		0		0		0
	Transport Leasing & capital charges		0 0		340 0		340 0
		_					
	INCOME	_	41,186		53,460		54,210
	Sales		0		0		0
	Fees & Charges		0		0		0
	Property Income		0		0		0
	Grants - income		0		0		0
	Other income & recharges		-11,174		-25,150		-24,250
	Transfers from earmarked reserves		0		0		0
		_	(11,174)	_	(25,150)	_	(24,250)
Service Cost			30,012		28,310		29,960
		-		_	_0,0.10	_	_0,000

0.24

0.22

0.24

Service cost - £'s per head of population

Manager: Activity Area:	Sarah Leech Resorts <u>EXPENDITURE</u> Employees Property	FTE	2014-15 Actual £	FTE	2015-16 Outturn		2016-17 Budget
	Employees Property	FTE	£	FTE	•		0
	Employees Property				£	FTE	£
	Property						
		3.5	169,855	4.0	194,620	9.0	185,100
			57,326		64,330		65,290
	Services & Supplies		98,509		99,440		88,960
	Grant Payments		1,300		1,150		1,250
	Transport		4,560		6,550		6,570
	Leasing & capital charges		402		400		400
	1100115		331,951	_	366,490	_	347,570
	INCOME						
	Sales		-139		0		0
	Fees & Charges		-33,725		-33,290		-36,420
	Property Income		-168,345		-164,690		-159,780
	Grants - income		-9,930		-5,000		0
	Other income & recharges Transfers from earmarked reserves		-10,052 0		-10,500		-11,550
			0	_	-3,010		0
		_	(222,191)	_	(216,490)	_	(207,750)
Service Cost		=	109,760	_	150,000	_	139,820
Service cost - £'s r	per head of population		0.86		1.18		1.10
PH:	Stuart Barker						
Manager:	Tracey Hooper		2014-15		2015-16		2016-17
Activity Area:	Revenues & Benefits		Actual		Outturn		Budget
	<u>EXPENDITURE</u>	FTE	£	FTE	£	FTE	£
	Employees	57.0	1,296,718	51.0	1,212,560	51.0	1,350,710
	Property		48,261		56,590		76,370
	Services & Supplies		706,502		635,980		594,810
	Grant Payments		36,674,810		35,516,700		35,546,700
	Transport Leasing & capital charges		3,862 0		2,690 0		2,420 0
			38,730,153		37,424,520		27 571 010
	INCOME		30,730,133		57,424,520		37,571,010
	Sales		0		0		0
	Fees & Charges		-181,384		-180,000		-180,000
	Property Income		0		0		0
	Grants - income		-36,917,599		-35,716,500		-35,944,810
	Other income & recharges		-1,323,368		-925,320		-574,570
	Transfers from earmarked reserves		0		-12,500		0
		=	(38,422,351)	_	(36,834,320)	_	(36,699,380)
Service Cost		=	307,802	_	590,200		871,630
Convince and 1	per head of population		2.42		4.63		6.84

PH: Manager:	Humphrey Clemens Simon Thornley		2014-15		2015-16		2016-17
Activity Area:	Spatial Planning	сте	Actual	FTE	Outturn	ETE	Budget
	EXPENDITURE	FTE	Ľ	FIC	Ľ	FTE	£
	Employees	10.0	409,952	10.0	467,730	11.0	444,540
	Property		7,518		16,430		21,280
	Services & Supplies		279,253		748,170		105,210
	Grant Payments		9,427		0		0
	Transport		2,893		3,280		3,380
	Leasing & capital charges		0		0		0
	INCOME		709,043		1,235,610		574,410
	Sales		0		0		0
	Fees & Charges		-289		-300		-300
	Property Income		0		0		0
	Grants - income		-151,402		-363,370		0
	Other income & recharges		-11,903		-3,510		0
	Transfers from earmarked reserves		0		-218,600		0
			(163,594)		(585,780)	_	(300)
Service Cost			545,449		649,830	_	574,110
Service cost - £'s	per head of population		4.28		5.10		4.51
	· · · ·						
PH:	Kevin Lake						
Manager:	Chris Braines		2014-15		2015-16		2016-17
Activity Area:	Waste, Recycling & Cleansing		Actual		Outturn		Budget
	<u>EXPENDITURE</u>	FTE	£	FTE	£	FTE	£
	Employees	116.0	2,586,972	145.0	3.153.610	174 5	3,394,950
	Property	110.0	695,748	145.0	619,340	174.5	5,594,950 629,910
	Services & Supplies		670,459		927,300		635,780
	Grant Payments		0		00		0
	Transport		830,413		730,840		743,020
	Leasing & capital charges		578,392		1,049,160		1,286,210
			5,361,984		6,480,250		6,689,870
	INCOME						
	Sales		-3,162		-1,000		-1,000
	Fees & Charges		-119,124		-503,900		-770,920
	Property Income		-1,670		-1,970		-1,170
	Grants - income		0		-41,540		0
	Other income & recharges Transfers from earmarked reserves		-1,438,285 0		-1,171,600 -54,020		-1,299,580 0
			(1,562,240)		(1,774,030)	_	(2,072,670)
Service Cost			3,799,744	_	4,706,220	_	4,617,200

Glossary

Column Headings

2014-15 Actual - the actual cost of the service for last year

2015-16 Outturn - the likely cost of the service for this year

2016-17 Budget - the budget proposed for the service for next year

FTE – full time equivalent average staff numbers for the year. Last year, likely for this year and proposed for next year are shown. The numbers ignore spend on agency staff and Members allowances

Expenditure

Employees - includes staff related costs such as salaries, training, recruitment and employee insurance

Property – all property related costs including rent, rates, utilities, repairs, maintenance, cleaning and property insurance (including central offices and depot costs)

Services and Supplies – covers the purchase of goods and services including items such as printing, stationery, contractors, postage, telephones, specialist fees & Strata

Grant Payments – specific payments for grants and rent subsidies including rent allowances, council tax benefit, councillors' community fund and rural aid

Transport - includes fuel, vehicle repairs and maintenance, travel and subsistence costs

Leasing - includes cost of vehicles and equipment subject to lease and/or rental agreement

Income

Sales - income from the sale of items including recycled materials

Fees & Charges – income generated from services where we charge a fee, including car parks, land charges, leisure, planning and building regulation

Grant Income - this identifies grants mainly toward specific costs such as rent allowances

Property Income - income related to property such as rent, rights and lettings

Other Income - income not covered by any of the above including contributions to costs